The Regional Commission’s Annual Meeting provides an excellent platform to connect with neighbors, partner agencies, community and business leaders, and elected officials.

This annual event would not be possible without the generous support of our annual sponsors.

Gold Level
Central Georgia Joint Development Authority
Flint Entergies
Georgia Small Business Lender
Macon Occupational
State Bank & Trust Company

Silver Level
Advance Disposal/Wolf Creek Landfill
Carter & Sloope
ComSouth
Crawford County Development Authority
Development Authority of Wilkinson County
Development Authority of Milledgeville-Baldwin County
Georgia Foreign Trade Zone
Georgia Power
Wells Fargo

Bronze Level
Cannon
Central Georgia EMC
GIS Inc.
Infinity Network Solutions
Monroe County Development Authority
Monroe County Bank
Oconee EMC
Photo Science
Sell & Melton LLP
Seyfarth & Shaw
Sun Mark Community Bank
SunTrust Bank, Middle Georgia
The Bank of Perry
Woolpert

General Level
Exchange Bank
The Four County Bank

The above are sponsorships received by September 27, 2012. For a complete listing of sponsors, please visit our website: www.middlegeorgiarc.org.
On behalf of the governing Council of the Middle Georgia Regional Commission, I am pleased to present the 2012 Annual Report, which highlights the programs and projects undertaken over the past twelve months. As you will certainly see, 2012 has been a productive and successful year in Middle Georgia.

A common theme across the organization is the sense that Middle Georgia is an excellent place for new programs to be piloted and refined and that the Middle Georgia Regional Commission staff more than meets the challenge. For example, the Georgia Division of Aging Services approached the Middle Georgia Regional Commission to implement the Money Follows the Person program, where seniors and disabled adults transition from nursing homes back into the community. The State hoped that in our first year of the program, Middle Georgia could transition 17 clients. We exceeded that goal by 3 percent! You can learn more about that program on page 5.

Another example is the new Regional Mobility Manager program. In this instance, legislation called for an examination of how rural and human services transportation is provided in the State. As the Georgia Department of Transportation looked around for partners, they came to Middle Georgia to create the Regional Mobility Manager Pilot Program. This new program is highlighted on pages 12 and 13.

Lastly, 2012 marked a pivotal point in addressing encroachment surrounding Robins Air Force Base. The partnership with the Middle Georgia Regional Commission, Central Georgia Joint Development Authority, Houston County, Bibb County, Peach County, the State of Georgia and the U.S. Department of Defense has resulted in leveraging $26 million for acquiring 250 incompatible parcels. In September 2012, the project reached a milestone when the CGJDA purchased its 100th property. While there is still much work ahead, Middle Georgia has clearly placed the issue of encroachment front and center with a mandate for completion.

Even as the Regional Commission works with new programs, it continues to provide quality service in the areas of aging, economic development, information technology, public administration and transportation. This report captures the scope and variety of programs, projects and initiatives across the region. With this foundation, I have no doubt that the Regional Commission Council and staff will continue building strong partnerships with State and Federal agencies as well as statewide associations like the Georgia Municipal Association and the Association of County Commissions of Georgia.
MGRC Council

Baldwin County
Commissioner Linda Fussell
Councilman Richard Mullins
Mr. Bill Millians*
Councilperson Denese Shinholster
Associate Member (Vacant)

Bibb County
Chairman Samuel F. Hart Sr.
Mayor Robert A. B. Reichert
Mr. Chuck O’Neal*
Councilman Lonnie Miley
Mr. Matt Rogers

Crawford County
Commissioner Paul Chapman
Mayor Becky Smith
Mr. Charles Westberry*
Mr. Larry Cooley
Mr. Robert F. Ray

Houston County
Commissioner Tom Mc Michael
Mayor Jimmy Faircloth
Mr. George E. Slappey*
Mr. Grady Clemonts
Councilman Daron D. Lee

Jones County
Chairman Preston Hawkins*
Mayor Gus Wilson
Mr. Jimmy Roberts
Mr. Francis Adams
Mr. Frank Duke

Monroe County
Chairman James A. Vaughn*
Mayor John Howard
Dr. Dick Bazemore*
Councilman Melvin Lawrence
Mr. Edd Norris

Peach County
Chairman Melvin Walker*
Mayor John Stumbo
Mr. Ira Hicks
Councilman James Richardson
Mr. Charles Sims

Pulaski County
Commissioner Brooks Bailey*
Commissioner Henry E. Cravey
Commissioner James Colson
Mr. Butch Hall
Mr. Lee Slade*

Putnam County
Commissioner Billy Webster*
Mayor John Reid*
Nonpublic (Vacant)
Associate Member (Vacant)
Associate Member (Vacant)

 Twiggs County
Chairman Ray L. Bennett*
Mayor Shannon Hart
Ms. Joyce Mitchum
Ms. Judy Sherling
Mayor Jimmy Smith

Wilkinson County
Chairman Dennis Holder*
Mayor Cloyce Pittman
Mr. Larry Reese
Commissioner C. L. Brooks
Mr. Ralph Staffins

Governor Appointments
Mr. Hill Bentley
Ms. Judye H. Sellier
Mr. Neil Suggs

Lieutenant Governor Appointment
(Vacant)

Speaker of the House Appointment
Mr. Travis Blackwell

 Charge
The Regional Commission Council is responsible for establishing policy and direction of the organization and the component units in accordance with state and federal laws.

 Standing Committees
Executive
Budget, Audit, and Personnel
Comprehensive Economic Development Strategy
ADRC Advisory
Historic Preservation Advisory

 Meetings
Regular Meetings 6:00 p.m., second Thursday of each month, excluding July and December.
Annual Meeting Second Thursday of October.
The Budget, Audit and Personnel Committee of the Middle Georgia Regional Commission provides leadership and oversight for the financial management of the organization. This standing committee develops the annual budget, monitors performance, and reports regularly on the Regional Commission’s financial health.

The Middle Georgia Regional Commission is funded by federal, state, and local governments. For FY 2012, the total budget was $10,562,413 of which $7,278,171 was pass-through funding associated with the Aging and Transportation programs and other agencies, while dues from local government account for the smallest percentage of revenue received by the Regional Commission. The operating budget for the Regional Commission was $3,284,242, which covers personnel and operating expenses such as supplies, telecommunications, training, and contracts for professional services.

Each year, the Regional Commission produces a comprehensive financial report, which is audited for compliance with Single Audit Act Amendments of 1996 and the U.S. Office of Management and Budget’s Circular A-133 Audits of State, Local Governments and Non-Profit Organizations. The Middle Georgia Regional Commission continues to operate in a fiscally responsible manner and received an Unqualified Audit Opinion with no audit exceptions for the 2011 fiscal year. Additionally, for the past 17 years, the Middle Georgia Regional Commission has been recognized by the Government Finance Officers Association of the United States and Canada with the Certificate of Achievement for Excellence in Financial Reporting.

<table>
<thead>
<tr>
<th>Revenues</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Local Government Dues</td>
<td>$488,400</td>
</tr>
<tr>
<td>Local Grants and Appropriations</td>
<td>$646,227</td>
</tr>
<tr>
<td>State Grants and Appropriations</td>
<td>$711,958</td>
</tr>
<tr>
<td>Federal Grants</td>
<td>$1,437,657</td>
</tr>
<tr>
<td></td>
<td>$3,284,242</td>
</tr>
<tr>
<td>Pass Through Aging</td>
<td>$4,401,411</td>
</tr>
<tr>
<td>Pass Through Transportation</td>
<td>$2,502,760</td>
</tr>
<tr>
<td>Pass Through - Other</td>
<td>$374,000</td>
</tr>
<tr>
<td>Total Revenue</td>
<td>$10,562,413</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Expenditures</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Personnel</td>
<td>$2,706,480</td>
</tr>
<tr>
<td>Other Operating</td>
<td>$577,762</td>
</tr>
<tr>
<td></td>
<td>$3,284,242</td>
</tr>
<tr>
<td>Pass Through Aging</td>
<td>$4,401,411</td>
</tr>
<tr>
<td>Pass Through Transportation</td>
<td>$2,502,760</td>
</tr>
<tr>
<td>Pass Through - Other</td>
<td>$374,000</td>
</tr>
<tr>
<td>Total Expenditures</td>
<td>$10,562,413</td>
</tr>
</tbody>
</table>

**2012 Revenue**

- Local Government Dues: 24%
- Local Grants and Appropriations: 42%
- State Grants and Appropriations: 13%
- Federal Grants: 7%
- Pass Through Aging: 5%
- Pass Through Transportation: 3%
- Pass Through - Other: 6%

**2012 Expenditures**

- Personnel: 26%
- Other Operating: 5%
- Pass Through Aging: 24%
- Pass Through Transportation: 42%
- Pass Through - Other: 3%
Area Agency on Aging

The Middle Georgia Regional Commission is the designated Area Agency on Aging (AAA) and the Aging and Disability Resource Connection (ADRC) for Middle Georgia as the single point of entry for older and disabled adults to receive services. The AAA plans and coordinates services and develops resources to assist older and disabled Georgians to remain in their homes for as long as possible; thereby, avoiding premature nursing home placement.

The Middle Georgia Regional Commission Area Agency on Aging sponsors, conducts, and hosts numerous events throughout the region focused on the needs of older adults and the disabled. In collaboration with the Middle Georgia Care-Net and AARP, the Middle Georgia Area Agency on Aging sponsored “The Encouraged Caregiver, Learning by Heart” in November 2011 in recognition of National Family Caregiver’s Month.

The annual “Senior Day in the Park” event was transformed into the “Senior Day Expo,” when it was moved indoors and hosted at the Georgia National Fairgrounds in Houston County. This incredibly successful event was a celebration of Older Americans Month and drew a crowd of over 700 seniors, vendors, and volunteers. The event was sponsored through the support of companies and organizations such as: Georgia Power, AARP, Medicare Advantage Plan providers, the Social Security Administration, hospice agencies, home health agencies, and the disability community.

The AAA also hosted and participated in the Powerful Tools for Caregiver (PTC) training workshop. PTC is an evidence-based program designed to alleviate some of the stress, depression, and anxiety often experienced by caregivers of seniors and persons with disabilities. The Middle Georgia AAA partnered with Hodac, Inc. in Warner Robins in Hodac’s successful effort to secure one of nine national grant awards to provide an enhanced, coordinated community response to abuse against the elderly. The grant is designed to improve training for law enforcement and judicial officers that will help end elder abuse.

Helping Middle Georgia Age Successfully

<table>
<thead>
<tr>
<th>Community Care Services Program (CCSP)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Caregiver Support</td>
</tr>
<tr>
<td>Elderly Legal Assistance</td>
</tr>
<tr>
<td>Senior Employment Assistance</td>
</tr>
<tr>
<td>Personal Care</td>
</tr>
<tr>
<td>Long-Term Care Ombudsman</td>
</tr>
<tr>
<td>Information and Assistance</td>
</tr>
<tr>
<td>Reverse Mortgage Counseling</td>
</tr>
<tr>
<td>Intake and Screening</td>
</tr>
</tbody>
</table>
**Money Follows The Person**

In FY 2012, the Middle Georgia AAA assumed responsibility for the implementation of the Money Follows the Person (MFP) program in Middle Georgia. MFP is a program where seniors and disabled adults, who are residing in a nursing home and wish to leave, are given financial and supportive aid enabling them to return to either their own existing home or a new home within the community.

Despite the challenges of learning a new program, the Middle Georgia AAA successfully transitioned 23 clients from nursing homes back into the community, which exceeded the contractual agreement with the state at a rate of 3 percent. Middle Georgia was also able to assist other Georgia AAA’s in the transition of nine clients who relocated either into or out of the Middle Georgia region.

**Aging Services by the Numbers**

**Community Care Services Program (Medicaid Waiver)**

798 individuals received in-home services valued at $9,504,476.

**Non-Medicaid Home and Community-Based Services**

- **Congregate Meals:** 64,496 meals to 430 people ($672,109).
- **Home Delivered Meals:** 261,892 meals to 1,298 people ($1,530,729).
- **Homemaker, Personal Care, and Respite Services:** 26,544 hours to 174 people ($470,222).
- **HCBS Case Management (non-Medicaid):** 1,728 hours of service to 40 people.

**Aging and Disability Resource Connection Gateway**

38,542 calls were received through the ADRC/Gateway, the AAA’s single point of entry to aging and disability resources.

12,053 requests for information were received from callers.

**GeorgiaCares**

763 individuals received counseling from the GeorgiaCares Program, representing more than $2,000,000 in estimated savings to consumers.
The Middle Georgia Regional Commission, designated as an Economic Development District by the U.S. Department of Commerce, provides an array of economic development services to its member governments.

The Regional Commission supports member governments and local economic development agencies by providing demographic information requested by prospects; meeting with prospects; mapping of available properties and buildings; negotiating and structuring deals; assisting with the industrial site certification process; serving as a liaison between federal, state, and local economic development resources; and assisting with site selection and development.

The Regional Commission maintains and updates the Comprehensive Economic Development Strategy (CEDS), which outlines the short and long-term goals and objectives for economic growth throughout the region.

Support of the region’s largest employer and Georgia’s largest industrial complex, Robins Air Force Base (AFB), is also a focus for the Regional Commission primarily through the 21st Century Partnership. The Regional Commission maintains housing, healthcare, and education data associated with Robins AFB and updates the economic impact multiplier annually.

The small business loan programs operated by the RC and its affiliate, Georgia Small Business Lender (GSBL), are another important tool to help promote economic growth in the region. GSBL, created by the RC in 1982, is a private nonprofit corporation and serves as the lending arm of the agency. Designated as a Certified Development Corporation, GSBL is licensed to make SBA loans to businesses throughout Georgia. There are four loan programs, each with different regulatory requirements, but with the same goals of job creation and private investment. In addition to the four programs, GSBL also acts as the servicing agent for the Crawford County Employment Incentive Program (EIP) Revolving Loan.

Middle Georgia Regional Commission developed a model to assist local governments with an estimation of the fiscal impact of economic development projects on local, regional, and state taxing jurisdictions. The model allows local and state decision makers to weigh the incentives offered to a company against the fiscal benefits of a company expanding or locating in their jurisdiction. The fiscal impact model developed by the MGRC has been used in support of economic development projects in the Middle Georgia region and throughout the State of Georgia. While initially developed to provide a more efficient internal process of fiscal impact estimation, the model became more widely used by local governments looking to evaluate the potential impact of a particular project without incurring the costs of alternative, proprietary models.

- Assisted with Water and Sewer infrastructure constructed in Hawkinsville Technology Park.
- Developed Tax Incentive Schedule for Wilkinson County.
- Prepared analysis of the impact of Robins Air Force Base.
- Conducted an existing industry survey on workforce needs.
US Economic Development Administration Revolving Loan Fund
The EDA RLF helps businesses obtain financing for primarily land, building, and equipment assets with a useful life of ten years or more. Under certain circumstances, the EDA RLF will finance working capital provided there is sufficient collateral to secure the loan. The program partners with private sector lenders to fund projects. The typical funding scenario is a financial institution providing up to 57 percent of the eligible project cost. The applicant contributes at least 10 percent of the project cost with the EDA RLF loaning the remaining 33 percent. The interest rate and term of the loan are determined by the Loan Review Committee and depend on the project and the assets being financed.

Rural Development Revolving Loan Fund
The Rural Development RLF supports businesses located in rural areas of the region in securing financing for primarily land, building, and equipment. The RLF will finance working capital provided there is sufficient collateral to secure the loan. The program partners with private sector lenders to fund projects. Typically, the private sector lender loans the applicant up to 50 percent of the eligible project cost. The applicant contributes at least 10 percent of the project cost with the RLF loaning the remaining 40 percent. The interest rate and term of the loan are determined by the Loan Review Committee and depend on the project and the assets being financed.

GA Rural Healthcare Revolving Loan Fund
The goal of the Rural Healthcare RLF is to sustain and increase access to healthcare, as well as improve the quality of healthcare in rural and underserved areas of Georgia. Providers can obtain financing for primarily land, building, and equipment. The RLF will finance working capital provided there is sufficient collateral to secure the loan. The private sector lender loans the applicant up to 50 percent of the eligible project cost. The applicant contributes at least 10 percent of the project cost with the RLF loaning the remaining 40 percent. The interest rate and term of the loan are determined by the Loan Review Committee and depend on the project and the assets being financed.

Small Business Administration 504 Loan Program
The SBA 504 Loan helps small businesses in obtaining financing for land, building, and equipment with a useful life of ten years or more. Under the program, a private sector lender loans the applicant up to 50 percent of the eligible project cost. The small business contributes at least 10 percent of the project cost. Start-up businesses or special purpose facilities must contribute 15 percent; businesses that are both a start-up and are located in a special purpose facility must contribute 20 percent. The borrower obtains the remaining 30 to 40 percent from SBA. The interest rate on the SBA loan is fixed for the term of the loan; and depending on the collateral, the borrower has a choice of 10 or 20 years for the term.

Georgia Small Business Lender loan programs were marketed through direct contact with more than 200 lenders.

<table>
<thead>
<tr>
<th>The number of loans closed.</th>
<th>$3,603,500</th>
<th>$10,791,000</th>
<th>66</th>
</tr>
</thead>
<tbody>
<tr>
<td>Loaned through GSBL.</td>
<td></td>
<td>Private investment leveraged.</td>
<td>Jobs created or saved with Loan Program Funds.</td>
</tr>
</tbody>
</table>

7

$10,791,000

66

$3,603,500

Jobs created or saved with Loan Program Funds.
The Middle Georgia Regional Commission provides a wide variety of Information Technology (IT)-based services to member governments including the use and analysis of geospatial (GIS) data and services, global positioning system (GPS) data collection, multi-media development, graphic design, printing, and general systems administration support. The RC also offers technology-based consultation services in the areas of network design, database administration, technical training, data analysis, and related technology implementation strategies. The diverse range of IT services offered by the RC provides its membership with access to advanced technologies designed to maximize efficiency and enhance locally-driven decision-making processes.

The RC is also legislatively-enabled with the authority to provide direct services for (or on behalf of) its member local governments. In such a service delivery arrangement, the RC takes over the responsibility of delivering the service and maintains the professional staff and equipment resources while the member government provides authoritative oversight. Currently, the RC provides direct technical services on behalf of four of its member counties by acting as the official entity for maintaining and updating GIS-based tax parcel mapping systems.

The RC has deployed a cloud-based mapping system to host Internet maps and other geospatial mapping services. This new system is centrally hosted and managed by the RC and is available to member governments giving them the ability to publish online maps, map booklets, and other geospatial data services to the Internet. Additional functionality is available to enable remote editing of map data using only an Internet connection and a web browser. Other cloud-based mapping deployments can be used to generate on-the-fly analytics, including demographic snapshots, asset inventories, routing applications, environmental assessments, and other geospatial analyses.

During FY 12, the Middle Georgia Regional Commission was selected to serve as an advisor to a team of Census Bureau employees to develop an approach for identifying and creating an inventory of address authorities, which facilitates address data sharing activities and provides guidance on overcoming barriers at the local level. The creation of this list will foster communication between the Census Bureau and the people who are responsible for address list development and maintenance at the local level. Most importantly, it will facilitate address data sharing activities and will contribute to the development of a complete and accurate master address file used for the decennial census. This pilot project is one of five pilot projects being hosted by the U.S. Census Bureau nationwide.
**Project Highlights**

Designed and launched new websites for Putnam County Board of Commissioners, Central Georgia Joint Development Authority, Georgia Small Business Lender, and Wilkinson County Chamber of Commerce.

Developed numerous online, web-based mapping applications as a way to provide GIS features, information, and analysis to non-technical users. Applications developed have been used to support economic development, law enforcement, community development, and other initiatives.

Assisted local governmental entities, including the Bibb County Board of Commissioners, the Bibb County Board of Education, and the Monroe County Board of Commissioners with the preparation of redistricting plans in accordance with the Federal Reapportionment Requirements.

Completed Boundary and Annexation Survey updates for Allentown, Crawford County, Forsyth, Fort Valley, Hawkinsville, Ivey, Jones County, and Milledgeville.

Assisted the Monroe County Fire Department by establishing an iPad/iPhone based data collection tool, which allowed firefighters to map and collect information on their fire hydrant inventory throughout the county. This information was successfully used in support of the ISO fire rating audit for Monroe County.

Middle Georgia Regional Commission participates as a member of the Central Georgia Technical College Advisory Committee providing guidance on coursework and required skills needed to succeed in the workforce of geospatial technologies.

Currently, the RC is publishing an online and editable map for NewTown Macon, which contains an inventory of property assets as well as representations of various economic development incentive zones located in the Central Business District. Certain datasets within this map may be edited by NewTown staff, allowing them to maintain an up-to-date profile of properties in the area. The RC is also publishing an online map in support of the Macon Promise Neighborhood (MPN) initiative, which allows MPN partners to compile an inventory of community resources and assets in support of initiative goals.

Facilitated a Technical Working Group comprised of staff from Bibb County IT, Tax Assessors and Engineering, and UGA’s Information Technology Outreach Service (ITOS) to develop a strategy for the transfer of GIS-based parcel maintenance function from Engineering to the Tax Assessor’s Office.

Participated in extensive training in the HAZUS MH software package for hazard impact modeling, which is used for Emergency Management disaster preparedness.

Served in a lead role with the Data/Research Team of the Macon Promise Neighborhood Initiative. In this capacity, MGRC will be helping to ensure the effectiveness of data collection and evaluation tools and ensure accurate tracking and reporting of programmatic performance measures.

Provided GIS-based tax parcel editing and mapping services for Baldwin County, Monroe County, Pulaski County, and Putnam County.

Completed Boundary and Annexation Survey updates for Allentown, Crawford County, Forsyth, Fort Valley, Hawkinsville, Ivey, Jones County, and Milledgeville.
Public Administration

Through the technical assistance process, the Middle Georgia Regional Commission provides professional and tailored services to meet the needs of Middle Georgia’s diverse communities. As an extension of local government staff, the Regional Commission is available to aid local governments with customized service in community development, personnel services, grant writing, project administration, planning and general local government operations.

Community Development describes the programs, policies, and initiatives undertaken by community leaders to improve the socio-economic conditions of an area. It typically includes redevelopment/reinvestment, housing, public safety, and other local government initiatives to improve the standard of living for citizens. Middle Georgia Regional Commission staff work with local governments to review and update planning and zoning ordinances and programs, develop recreation master plans, downtown development plans, and other customized programs to assist a local government in achieving its community vision. In addition, the Regional Commission assists member governments in implementing the Georgia Planning Act of 1989 by assistance in updating local comprehensive plans and short-term work programs.

The Regional Commission partners with the Georgia Department of Natural Resources Historic Preservation Division to support local efforts for the preservation and planning for historic resources, the creation of historic districts, development of design guidelines and the preparation of applications for National Register of Historic Places.

Middle Georgia Regional Commission also assists local governments in addressing their environmental concerns by preparing watershed improvement plans conducting testing of impaired streams and providing support to the Middle Georgia Clean Air Coalition.

Regional Commission staff assists local governments with Human Resources Administration through the development of job descriptions, personnel policies and handbooks, and salary surveys, as well as the recruitment of candidates for critical local government positions.

Staff is available not only to assist in the development of projects and plans, but also to support local governments in researching potential funding sources, grant writing, and project administration. Grant services are not limited to state and federal programs such as Community Development Block Grant and Recreational Trails but include private foundations as well.

Addressing Encroachment

For the past 70 years, Middle Georgia’s culture and tradition have been largely shaped by the presence of Robins Air Force Base (RAFB), and both have grown and prospered as a result of a mutually beneficial relationship. Today, RAFB is the single largest employer in Middle Georgia with an estimated $4 billion total economic impact. For this reason, protecting and supporting one of the greatest economic assets in the region is paramount. Nowhere has this support been more visible than with the issue of encroachment.

Simply stated, encroachment is residential land surrounding RAFB that is incompatible with the missions of the military installation, which poses a potential threat to civilian health and safety. There are 250 encroaching parcels located just north of the runway in Bibb and Houston Counties where aircraft are most likely to crash and noise levels are unsafe for human occupancy.

In 2012, Houston and Bibb County voters approved SPLOST referendums which will raise $12 million to purchase encroaching properties and leverage monies from the Department of Defense and State of Georgia. These funds in concert with a sizable contribution from neighboring Peach County will essentially complete the funding equation.

<table>
<thead>
<tr>
<th>Land Use</th>
<th>Annexation</th>
<th>Redevelopment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personnel Systems</td>
<td>Housing Assessments</td>
<td></td>
</tr>
<tr>
<td>Service Delivery Strategy</td>
<td>Downtown Development</td>
<td></td>
</tr>
<tr>
<td>Local Government Support</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Soild Waste</td>
<td>Meeting Facilitation</td>
<td>Historic Preservation</td>
</tr>
<tr>
<td>Disaster Planning</td>
<td>Planning and Zoning Regulations</td>
<td></td>
</tr>
<tr>
<td>Grant Preparation</td>
<td>Environmental</td>
<td>Project Management</td>
</tr>
</tbody>
</table>
**Project Highlights**

Updated the Short-Term Work Programs for Monroe County and the Cities of Culloden and Forsyth; Putnam County and the City of Eatonton; the Town of Payne City; Jones County and the City of Gray; and Wilkinson County and the Cities of Allentown, Gordon, Irwinton, Ivey, McIntyre and Toomsboro.


Developed a Recreation Master Plan for the City of Warner Robins.

Facilitated the completion of a Strategic Plan for Macon’s Cannonball House museum.

Assisted the City of Milledgeville with the Central State Hospital Redevelopment initiative.

Aided Peach, Pulaski and Putnam Counties with ADA Transition Plans.

Developed a Pedestrian Facility/Sidewalk Infrastructure Improvement Plan for the City of Centerville.

Completed Phase II of the Multi-Region River Corridor Feasibility Study.

Secured funding to develop the Hawkinsville-Pulaski Riverwalk Trail and to provide playground equipment at Colson Park in downtown Hawkinsville.

Secured funding for the development of a park at the Hunt Educational and Cultural Center in the City of Fort Valley.

Secured funding for new Briar Patch Park in the City of Eatonton.

Prepared revisions to the Code of Ordinances for the City of Forsyth.


Developed job descriptions, pay plan amendments, and evaluation tools for the City of Fort Valley and the City of Forsyth.

Developed pay plan for Eatonton-Putnam Water and Sewer Authority.

Designed a new pay scale, completed Performance Evaluation Analysis, and conducted a benchmarking study for Bibb County.

Prepared analysis for the City of Perry of analyzing, reviewing, and selecting administrative software for core governmental functions.

Assisted Crawford County with the selection of an audit firm through the issuance of a Request for Proposals.

Collaborated with the City of Warner Robins and the City of Eatonton to participate in the Georgia Initiative for Community Housing program.

Assisted the City of Macon with the creation of Opportunity Zones and Enterprise Zones to encourage economic and community development.

Developed Putnam County Recreation Policy Manual.

Assisted Crawford County with the establishment of a County Recreation Board and program.

Conducted a housing assessment for the City of Eatonton.

Facilitated Service Delivery Strategy negotiations with the City of Hawkinsville and Pulaski County; City of Eatonton and Putnam County and the implementation of the Macon-Bibb County Service Delivery Strategy agreement, which transitioned five departments from the City of Macon to Bibb County.
The Middle Georgia Regional Commission provides transportation planning and coordination services through a variety of state and local agencies all focused on facilitating the movement of people and goods and promoting the development of transportation alternatives.

Middle Georgia Regional Commission administers the Department of Human Services (DHS) Coordinated Transportation Program in the 11-county Middle Georgia region. The MGRC is responsible for ensuring the provision of subcontracted transportation services for consumers of the Division of Aging Services, Family and Children Services, Behavioral Health and Developmental Disabilities, Public Health, and the Department of Labor’s Vocational Rehabilitation Services. This program serves the most vulnerable citizens of Middle Georgia by providing safe, reliable public transportation to meet basic needs.

The Transportation Investment Act of 2010 tasked the Governor’s Development Council (GDC) with examining how rural and human services transportation is delivered in the state, and with providing the Governor’s Office of Planning and Budget (OPB) with a report identifying means to increase the coordination of Georgia’s rural and human services transportation system.

A series of workshops were held around the state designed to gather information for the report as well as to update the Georgia Rural and Human Services Transportation Coordination Plan. Feedback obtained from these workshops helped the GDC formulate a series of recommendations to be contained in the final report. One of the recommendations is for creation of Regional Mobility Managers around the state with Regional Commissions serving as the logical provider of this service. The Middle Georgia Regional Commission was contacted by the Georgia Department of Transportation (GDOT) and asked to participate as one of three Mobility Management pilot programs around the State.

Also in partnership with the Georgia Department of Transportation, Middle Georgia Regional Commission assists local governments in the area of Rural Public Transit Planning, Scenic Byways Program, Bicycle and Pedestrian Planning, Transportation Enhancement Program, and Safe Routes to Schools Program.

In FY 2012, the MGRC was awarded funding assistance from GDOT to develop and implement a Regional Mobility Manager Program. The Middle Georgia Regional Mobility Manager program assists with regional efforts to optimize all transportation resources within the region with a goal of full coordination between the major rural and human services transportation programs. This includes rural public transportation and all of the various human services transportation programs to improve transportation for older adults, people with disabilities, individuals with lower incomes, and those needing access to employment and job training opportunities.

Additionally, in an effort to assist in identifying methods to improve current levels of coordination, increase cost-effectiveness, while maintaining or improving existing levels of service, a Regional Rural and Human Services Transportation (RHST) Advisory Committee was formed in early 2012. The RHST Advisory Committee was officially created by the MGRC Council and brings together key stakeholders that serve as the basis for the future coordination of essential public transit services throughout the region.

By The Numbers

- **186,407** trips provided to Middle Georgia clients of the Department of Human Services (DHS).
- **$3,132,137** – total cost for subcontracted DHS transportation service.
- **86,264** rural public transit trips provided to Middle Georgia citizens.
- **642,157** miles traveled by 20 rural public transit vehicles.
Facilitated quarterly meetings of the Regional Rural and Human Services Transportation Advisory Committee.

Developed a Regional Directory of Transit Services. The directory identifies community transportation services available in the 11-county Middle Georgia region as well as providing hours of operation, service area, and contact information.

Prepared an Existing Conditions Report, which depicts the current provision of transit service in each county within the region as well as identifying issues and opportunities related to service delivery and coordination.

Established a series of performance metrics and a financial model database in which to track the progress and success of transportation coordination efforts.

Completed “Managing Community Mobility” training provided through the National Transit Institute.

Hosted Georgia Transit Day activities for the Middle Georgia region.

Updated Rural Transit Development Plans for Pulaski County and Twiggs County.

Assisted the Macon-Bibb County Transit Authority (MTA) in facilitating an annual Planning Retreat to identify organizational goals, objectives, and related action steps.

Served on the Warner Robins Metropolitan Planning Organization (MPO) Transit Feasibility Study Steering Committee.

Participated in several regional studies conducted by the Georgia Department of Transportation, such as the Connect Central Georgia Study, the I-75 South Corridor Study, and the Robins Air Force Base Alternative Access Feasibility Study.

Completed a Best Practices Report for GDOT on strategies and tasks for developing and implementing a regional bicycle and pedestrian program element.

Collaborated with the Safe Routes to School (SRTS) Resource Center in developing a SRTS Travel Plan for Gray Elementary School.

Assisted the Milledgeville-Baldwin County Chamber of Commerce Transportation Committee with examining various transit options for the community.

Provided technical assistance to the Macon Area Transportation Study (MATS), the Warner Robins Area Transportation Study (WRATS), and the Middle Georgia Clean Air Coalition.